



6/14/19

Kentucky Cabinet for Health and Family Services
Department of Medicaid Services
275 East Main Street, 6W-C
Frankfort, KY 40621

To Whom it May Concern:

The Children's Alliance is pleased to provide a letter of support for Molina Healthcare as they pursue their bid for Kentucky's Medicaid Managed Care Organization (MCO) contract.

Molina Healthcare representatives reached out to the Children's Alliance and met with Children's Alliance staff on February 7, 2019 to discuss ways an MCO could partner with behavioral health service providers to better serve the children and families of the Commonwealth. The Molina representatives were eager to meet with the Children's Alliance to gain a deeper understanding of how our current child welfare system functions and how they could work to improve the system and overcome barriers that hamper access and quality service delivery.

The Children's Alliance is eager to work with Molina as they have expressed their desire to partner with key stakeholders to ensure children and families have access to needed health care services. We look forward to working with Molina, if awarded the MCO contract, to develop and implement evidence based, trauma focused, community-based services that will empower children and families and help children remain in their homes and communities. We believe all children should have access to high quality, integrated health care to improve their health, well-being and ability to reach their full potential.

If you would like to speak with me or have any questions, please feel free to contact me at michelle@childrensallianceky.org or 502-320-6484. Thank you for your time and consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "Michelle M. Sanborn".

Michelle M. Sanborn
President



**Louisville
Urban League**

*Empowering People.
Changing Lives.*

1535 W Broadway
Louisville, KY 40203
(502) 585-4622
(502) 585-2335 Fax

www.lul.org
information@lul.org

June 10, 2019

Please know that Louisville Urban League fully supports Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with Louisville Urban League's philosophy.

Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit most with a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

Additionally, we have discussed our intent to collaborate with Molina on Self Empowerment. This holds promise to improve quality outcomes and reduce health disparities and we are excited to implement it upon Molina receiving a contract award.

If there are any questions, please feel free to contact me at your convenience.

Sincerely,

Sadiqa N. Reynolds, Esq

Chairperson
Lorri Lee

Secretary
Ferdinand Risco, Jr.

Treasurer
Hunt Helm, PhD

President and CEO
Sadiqa N. Reynolds, Esq.

Board Members
Neville Blakemore
John Borders, Esq.
Honorable Brian Edwards
Trisha Finnegan
Hood Harris
Dwight Haygood, Jr.
Earl Jones
Terry S. McCray
Dr. Brigitte Owens
A. Diane Porter
Woodford Porter
Nancy Presnell
Alan Quinkert
Stephen Reily
Richard Rowland, Jr.
Doug Smith
Neal Thomas
Purna Veer



313 Peterson Drive
P.O. Box 821
Elizabethtown, KY 42702



Phone: (270) 769-6997
Fax: (270) 769-9340
Web: www.feedingamericaky.org

June 12, 2019

To Whom It May Concern,

Feeding America, Kentucky's Heartland is a regional food bank that provides assistance to more than 174,500 people in 42 Kentucky counties each year. Through support from individuals and organizations, FAKH distributes over 14 million pounds of food to more than 225 food pantries, soup kitchens, and shelters. FAKH also sponsors various hunger relief programs including the Backpack™ Program and Senior Box (CSFP) Program. FAKH's main office, warehouses and Volunteer Center are located on Peterson Drive in Elizabethtown, Kentucky.

FAKH is pleased to provide this letter of support on behalf of Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with our core philosophy.

Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

Additionally, we have begun to partner with Molina, who has made a financial contribution that will be used to develop specific food boxes designated for food insecure clients who are diagnosed with chronic diabetes. With the support of a Molina Healthcare nutritionist, the appropriate content of non-perishable food options and a healthy eating tips educational piece will be included in the food box. Molina's donation of \$25,000 will also empower the organization to continue improving its client's health by marketing the program to targeted medical centers.

We are so fortunate to have a partner, such as Molina Healthcare, which understands the need of addressing and promoting good eating habits of those who are food insecure. This funding will allow us to start a new program geared toward the specific needs of those living with diabetes while facing the challenge of knowing where their next meal may be coming from. Through this collaboration we will be able to provide better food options and education to those who need it most.

If there are any questions, please feel free to contact me at your convenience.

Sincerely,

Jamie H. Sizemore
Executive Director

United Way of Northeast Kentucky
serving Boyd, Greenup, Carter, Lawrence and Elliott Counties

2000 Carter Avenue, Suite D • P.O. Box 2285
Ashland, Kentucky 41105-2285
tel 606.325.1810 • fax 606.325.8787
e-mail uway@uwnek.org / website www.uwnek.org



June 11, 2019

To Whom It May Concern,

United Way of Northeast Kentucky leads efforts to improve the health, education and financial stability of the communities we serve. We work in collaboration with community partners to address the risk factors that lead to negative personal and social outcomes. Our focus is to empower individuals during vulnerable times, from childhood to adulthood, to achieve their best self through education and employment.

United Way of Northeast Kentucky (UWNEK) is pleased to provide this letter of support on behalf of Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved align with UWNEK's own priorities.

Solving health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

We are pleased to have recently collaborated with Molina Healthcare, who has made a financial contribution in support of our UWNEK 2-1-1 program. UWNEK 2-1-1 is a toll free number for individuals looking for the community resources they need in order to recover, grow or rebuild from unfortunate circumstances. Callers are connected to a live operator 24/7/365 to provide help in times of need. Through this partnership, we will be able to sustain and expand the reach and awareness of the 2-1-1 program to more people in our service region.

If there are any questions, please feel free to contact me at your convenience.

Sincerely,

A handwritten signature in cursive script that reads "Jerri L. Compton".

Jerri L. Compton
Executive Director

Gladys and Lewis "Sonny" Bass
Louisville Scholar House Campus
Downtown Scholar House Campus
Stoddard Johnston Scholar House Campus
Parkland Scholar House Campus
Frank and Paula Harshaw
Riverport Scholar House Campus



June 6, 2019

Secretary Adam Meier
Cabinet for Health and Family Services
Commonwealth of Kentucky
275 E. Main St.
Frankfort, KY 40601

Dear Secretary Meier:

Family Scholar House is pleased to provide this letter of support on behalf of Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations.

Family Scholar House's mission is to end the cycle of poverty and transform our community by empowering families and youth to succeed in education and achieve life-long self-sufficiency. With our current six locations in Kentucky and additional outreach to surrounding areas, we are able to have a meaningful impact on disadvantaged and vulnerable people eager to improve their lives.

Molina's focus and mission to serve the underserved are aligned with Family Scholar House's philosophy and commitment to addressing the social determinants of health. Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

Additionally, we have begun to partner with Molina, who has made a financial contribution in support of our Healthcare Pathways Program to support the next generation of healthcare workers with effective recruitment, job-shadowing, career mentoring, academic coaching and tutoring, and entry-level apprenticeships that combine healthcare career education and work. Through this collaboration we will be able to promote healthcare careers and provide meaningful support to more than 200 disadvantaged Kentuckians looking for a career that will allow them to give back to the community while providing for themselves and their families.

If there are any questions, please feel free to contact me at your convenience.

Sincerely,

A handwritten signature in blue ink, appearing to read "Cathe Dykstra".

Cathe Dykstra
Chief Possibility Officer
President and CEO

Changing lives, families and communities through education.



God's Pantry Food Bank is pleased to provide this letter of support on behalf of Molina Healthcare, Inc. Molina's mission and focus to serve those who are less fortunate with health care assistance aligns with our mission to reduce hunger in Kentucky through community cooperation making the best possible use of all available resources.

God's Pantry Food Bank recently partnered with Molina Healthcare in the fight against hunger. They have pledged financial support to help the Food Bank promote additional access to nutritious food in rural Kentucky communities. In 2018, through more than 400 food pantries and meal programs, the Food Bank provided enough food to create 28 million meals assisting more than 200,000 Kentuckians across 50 counties in Central and Eastern Kentucky. To address the hunger issues faced by Kentucky residents, the Food Bank works in innovative ways to increase access to food by those who need it.

The pledge from Molina will support the Food Bank's Health Care Pantry programming. Through this new innovative program, God's Pantry Food Bank is partnering with hospital systems and clinics, primarily in rural areas, to identify food insecure patients using existing health screening processes. Patients in need are provided with an emergency food box and referral information for a food pantry close to their home. The relationships between successful health care and continued access to nutritious food are well documented. People suffering from food insecurity may experience disruptions in illness or injury related recovery, prolonging recovery and potentially increasing medical costs.

Solving health challenges in Kentucky is critical. Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth improve health outcomes and quality of life. As one of Kentucky's Managed Care Organizations, Molina's experience with Medicaid programs and members would bring additional knowledge, ideas, and innovation to Kentucky. A health plan based on managing member-centric, community-focused and cost-effective design for individuals who rely on government assistance will help Kentucky.

If there are any questions, please feel free to contact me at your convenience.

A handwritten signature in black ink that reads "Michael J. Halligan". The signature is written in a cursive style.

Michael J. Halligan
Chief Executive Officer



Life Learning Center™

20 West 18th Street
Covington, KY 41011

Board of Directors

Chair

William P. Butler

Vice Chair

Carol L. Butler

Secretary

Barbara B. Schaefer

Treasurer

Gordon L. Snyder

Directors

Rocky Boiman

Jack Geiger

Patrick Hughes

Rick Kuertz

Daniel Meyer

Deana Taylor

President

Alecia Webb-Edgington

Managing Director

Denise Govan

859-431-0100

info@lifelearningcenter.us

www.lifelearningcenter.us



June 13, 2019

To Whom It May Concern:

Life Learning Center is a non-profit that delivers a holistic, integrated continuum of education and care to help “at risk” citizens reach their highest potential. The individuals for which we serve are either unemployed or underemployed oftentimes shouldering substance use disorder and criminal convictions.

Life Learning Center is pleased to provide this letter of support on behalf of Molina Healthcare for their response to the Medicaid managed care RFP. Molina Healthcare’s focus and mission to serve the underserved are aligned with Life Learning Center’s philosophy.

Solving the health challenges in Kentucky is critical and we believe Molina’s commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina’s 35+ years of working with states’ Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

If there are any questions, please feel free to contact me at your convenience.

Best Regards,

Alecia Webb-Edgington
President

6/13/19

To Whom It May Concern:

Boys & Girls Club of Bowling Green is proud to partner with Molina Healthcare to offer programs that encourage healthy lifestyles for the youth in our community. Our organization has served youth since 1949 striving to fulfill our mission to enable all young people, especially those who need us most, to reach their full potential as productive, caring and responsible citizens.

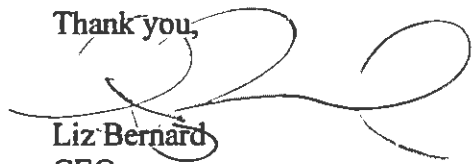
Please know that Boys & Girls Club of Bowling Green fully supports Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with the Boys & Girls Club national philosophy.

Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit most with a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

Additionally, we have discussed our intent to collaborate with Molina on Healthy Habits and Lifestyle Program. This program holds promise to improve quality outcomes and reduce health disparities and we are excited to implement it upon Molina receiving a contract award.

If there are any questions, please feel free to contact me at your convenience.

Thank you,



Liz Bernard
CEO

Boys & Girls Club of Bowling Green





June 17, 2019

To whom it may concern:

On behalf of Dare to Care Food Bank, I am writing in support of Molina's application to participate in Kentucky Medicaid Program.

In 1969, a stunned community took action when confronted with the horrifying news that, on Thanksgiving Eve, a 9-year-old boy named Bobby Ellis died of malnutrition in Louisville, Kentucky. Dare to Care was founded in 1971 in response to this tragic event, and today, continues fighting hunger through its mission to lead the community to feed the hungry and conquer the cycle of need.

Dare to Care's service area in Kentucky includes; Jefferson, Bullitt, Spencer, Shelby, Henry, Oldham, Trimble and Carroll Counties. With a goal of distributing 23 million pounds of food a year, Dare to Care is the leading nonprofit social service agency addressing the hunger needs of Kentucky and Southern Indiana. Dare to Care is also one of the leading food banks in the country when it comes to fresh produce distribution.

In our community, one in seven individuals are food insecure. Dare to Care serves those individuals (low-income, food-insecure men, women, children and seniors) through a network of 271 partner agencies. We know that with support from Molina we can continue our mission of feeding the hungry and conquering the cycle of need.

Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. Dare to Care is eager for the department to leverage Molina's years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

As an organization serving the eight counties in Kentucky, Dare to Care knows that too often the individuals we serve have additional needs. Molina's focus on identifying and addressing the needs of their members and our community as a whole can improve the lives of the people we serve. We are pleased to report that this past year, Molina has donated \$25,000 in order for us to server our community.

Dare to Care is excited that Molina could be a part of the future of Kentucky Medicaid. Organizations such as ours benefit from a partnership with Molina and we look forward to future opportunities for partnership with them as we address the needs of our Kentucky community.

A handwritten signature in black ink, appearing to read "Brian Riendeau", with a long horizontal line extending to the right.

Brian Riendeau
Executive Director

June 17, 2019

The Boys & Girls Clubs of Kentuckiana has been at the forefront of youth development in our community for 60 years! The organization works with young people from disadvantaged economic, social and family backgrounds. Boys & Girls Clubs of Kentuckiana focuses on three priority outcome areas-academic success, good character and leadership and healthy lifestyles. In 2018, the Boys & Girls Clubs of Kentuckiana hit a record breaking number of youth served, 4,300 young people walked through the doors of one of our 8 Club locations.

The mission of the Boys & Girls Clubs of Kentuckiana is to inspire and enable all young people, especially those most in need of our services, to realize and develop their full potential as productive, responsible and caring citizens,

Please know that Boy & Girls Clubs of Kentuckiana supports Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with Boys & Girls Clubs of Kentuckiana's mission and philosophy.

Solving the health challenges in Kentucky is critical and we believe Molina's dedication to providing high quality care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality.

We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.



President & CEO
Boys & Girls Clubs of Kentuckiana



BOYS & GIRLS CLUBS OF KENTUCKIANA

The Boys and Girls Clubs, Inc.
3900 Crittenden Drive
Louisville, KY 40209

Tel: (502) 585-5437
Fax: (502) 585-1615

www.bgckyna.org

Officers

Andy Mays, President
Joshua Rose, Vice-President
Marvin Hill, Secretary
John Rittichier, Treasurer

Directors

Kolby Atkinson
Maria Bouvette
Adam Beam
Matt Capozzoli
Jen Carver
Sarah Contardo
Grover Cox
Charles Davis, Jr.
James Gordon
Joe Hertzman
Robin Jennings
Carol Jones
Todd Logsdon
Graham Merryweather
Tracy Roberts
Tonya Robinson
Bill Rybak
Jennifer Simmonds
Angela Smith
Clint Smith, Sr.
Don Sodrel
Wright Steenrod
Steve Sternberg
Michelle Stigall
Mike Sullivan
Andrew Thompson
Steve Thompson
Genny Wentz
Doug Wood

President & CEO
Jennifer Helgeson



New Directions Housing Corporation

June 19, 2019

To Whom It May Concern:

New Directions Housing Corporation supports Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with New Directions' philosophy.

Solving the health challenges in Kentucky is critical and we believe Molina's dedication to serving those who need it most will help the Commonwealth achieve its goals of increasing access to high-quality health care.

We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance.

Sincerely,

Lori H. Flanery
President & CEO
New Directions Housing Corporation

LHF/jk



651 Comanche Trail | P.O. Box 751
Frankfort, KY 40601
P: (502) 227-4379
F: (502) 223-7654
www.kpca.net

To whom it may concern:

The Kentucky Primary Care Association was founded in 1976 as a not-for-profit 501(c)(3) corporation of community health centers, rural health clinics, primary care centers and all other organizations and individuals concerned about access to health care services for the state's under-served rural and urban populations.

KPCA is charged with promoting the mutual interests of our members, with a mission to promote access to comprehensive, community-oriented primary health care services for the underserved.

Association members are providers of primary care – first contact, broadly trained physicians, physician assistants, nurse practitioners, behavioral health providers, dental providers, pharmacists and other professionals delivering whole-person health care.

We support the development of primary care services throughout the Commonwealth by working with federal, state and local legislators, regulatory agencies, health policy organizations, foundations, and payers to build a stronger primary care system in Kentucky.

The Kentucky Primary Care Association (KPCA) operates a messenger-model Independent Practice Association (IPA), which negotiates on behalf of clinic members with Medicaid Managed Care Organizations (MCOs), Medicare Advantage plans, and other commercial payors. IPA participating clinics can “opt in” (participate) or “opt out” (not participate) of any contract.

Please know that the Kentucky Primary Care Association fully supports Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with the Kentucky Primary Care Associations philosophy.

Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit most with a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

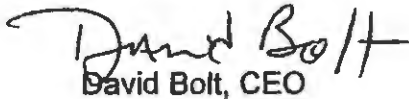


651 Comanche Trail | P.O. Box 751
Frankfort, KY 40601
P: (502) 227-4379
F: (502) 223-7654
www.kpca.net

Additionally, we have discussed our intent to collaborate with Molina on a value-based payment model, case management projects including targeted case management and chronic case management as well as our centralized value-based payment management system. These program's holds promise to improve quality outcomes and reduce health disparities and we are excited to implement them upon Molina receiving a contract award.

If there are any questions, please feel free to contact me at your convenience.

Sincerely,


David Bolt, CEO

June 25, 2019

Volunteers of America Mid-States exists to create positive change in the lives of individuals and communities through our ministry of service. We do this by providing housing support to families, low-income seniors, and veterans; substance use disorder treatment to pregnant and post-partum women, veterans, and men exiting incarceration; and residential and community-based support to adults who have developmental and intellectual disabilities.

Volunteers of America Mid-States (VOA) is pleased to provide this letter of support on behalf of Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with VOA's philosophies.

Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of increasing health outcomes and improving quality. We also believe the Commonwealth will benefit most with a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

If there are any questions, please feel free to contact me at your convenience.

Sincerely,



Jennifer Hancock
President and CEO

June 26, 2019

Audubon Area Community Services, Inc. is the largest non-profit community action agency serving the residents of Kentucky. Community Action agencies are federally designated entities originating from President Johnson's "War on Poverty." Headquartered in Owensboro, Kentucky and primarily serving the 7 county Green River Area District (Daviess, Hancock, Henderson, McLean, Ohio, Union & Webster counties), Audubon Area also serves Barren river, Cumberland, Pennyriple, Purchase, Lincoln Trail and Salt River areas. Our agency's goal is to seek out, identify and work toward mitigating causes of poverty within the community; to make the community more responsive to the needs and interests of the low-income by mobilizing available resources and instilling a greater institutional sense, and to develop a system of priorities among projects as needed for the most effective and efficient use of resources for services to low-income people.

Audubon Area Community Services, Inc. is pleased to provide this letter of support on behalf of Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved are aligned with Audubon Area's philosophy.

We believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of improving healthcare and increasing the quality of service. We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's 35+ years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

Sincerely,



Mr. Robert S. Jones, CEO
Audubon Area Community Services, Inc.
1700 West 5th Street
Owensboro, KY 42301



June 27, 2019

To Whom it May Concern,

The Home of the Innocents is pleased to provide this letter of support on behalf of Molina Healthcare in their bid to become one of Kentucky's Managed Care Organizations. Molina's focus and mission to serve the underserved is aligned with the Home of the Innocents philosophy.

Solving the health challenges in Kentucky is paramount and we believe Molina's commitment to provide outstanding care to those who need it most will help the Commonwealth achieve its goals of supporting and empowering Medicaid members, increasing health outcomes and improving quality. We also believe the Commonwealth will benefit from a new health plan experienced in managing member-centric, community-focused and cost-effective plans focused on individuals who rely on government assistance. We are eager for the department to leverage Molina's years of working with states' Medicaid programs and members to bring a wealth of knowledge, ideas and innovative programs to Kentucky.

Additionally, we have begun to partner with Molina, who has made a financial contribution in support of our Multi-Systemic Therapy (MST) Services. Through this collaboration we will be able to bring an MST Team to our organization.

Sincerely,

A blue ink handwritten signature of Paul Robinson, consisting of stylized initials and a surname.

Paul Robinson, President & CEO
The Home of the Innocents, Inc.